## Senate

# Minutes of the meeting held on 11 March 2024 at 14:00 Oak Suite 1 and 2 MINUTES

Members

**Ex-officio:** President & Vice-Chancellor Prof Max Lu

Provost and Senior Vice-President [Chair] Prof Tim Dunne

Pro-Vice-Chancellor, Education [Secretary] Prof Emma Mayhew [interim]

Pro-Vice-Chancellor, Research & Innovation
Pro-Vice-Chancellor, Executive Dean, FASS
Pro-Vice-Chancellor, Executive Dean, FEPS
Pro-Vice-Chancellor, Executive Dean, FHMS
Prof Paul Townsend\*

Vice-President, Global Patrick Degg\*

Associate VP, External Engagement (International) Prof Amelia Hadfield

Associate Dean, Education, FASS Assoc Prof Mark Ashton [interim]
Associate Dean, Education, FEPS Prof Esat Alpay

Associate Dean, Education, FHMS Dr Dynatra Subasinghe
Associate Dean, Research & Innovation, FASS Prof Rachel Brooks\*

Associate Dean, Research & Innovation, FEPS Prof Jin Xuan

Associate Dean, Research & Innovation, FHMS Prof Deborah Dunn-Walters

Chief Student Officer Kerry Matthews

Academic Registrar Glenn Moulton [interim]

Director of Surrey Institute of Education Prof Naomi Winstone\*

Director of Library & Learning Services Paul Johnson\*

Director of Research, Innovation & Impact

Dean of the Doctoral College

Dr Ruan Elliott\*

President of the Students' Union Jo Yau\*\*

VP Voice of the Students' Union Kiara Kataike\*\*

Kath Phillips [alternate for Jo Yau and

Assoc Prof Dr Joshua Andresen

Dr Mariam Cirovic\*

Kiara Kataikel

Nominated School of Law

(FASS): School of Literature and Languages Assoc Prof Dr Constance Bantman

School of Sociology Prof Karen Bullock
Guildford School of Acting Prof Anna McNamara

Nominated Computer Science & Electrical Engineering (FEPS): Computer Science & Electrical Engineering

Computer Science & Electrical Engineering Prof Philip Jackson

Mechanical Engineering Sciences Assoc Prof Dr Tan Sui

Sustainability, Civil & Environmental Eng Dr Martin Walker\*

Nominated School of Biosciences Dr Mohammad Asim\*

(FHMS): School of Biosciences Dr Terri Grassby\*

School of Biosciences Dr Terri Grassby\*
School of Psychology Dr Charo Hodgkins
School of Health Sciences Claire Tarrant

**In attendance:** Governance Officer Kelley Padley

\* denotes absence / apologies extended

\*\* denotes alternate nominee attended

#### 1 INTRODUCTORY ITEMS

## 23/040 Apologies for absence

.1 Apologies were received from Paul Townsend, Mark Ashton, Rachel Brooks, Naomi Winstone, Paul Johnson, Gill Fairbairn, Ruan Elliott, Mariam Cirovic, Martin Walker, Mohammad Asim and Terri Grassby. Apologies were received from the Students' Union sabbatical Officers Jo Yau and Kiara Kataike, and Kath Phillips (Head of People and Representation, SU) was attending as their nominated alternate.

#### 2 ITEMS FOR DISCUSSION

## 23/041 VC Update for Senate and Q&A

- .1 Max Lu, President and Vice-Chancellor, outlined both the financial pressures and the restraints on income generation affecting the UK Higher Education sector. Surrey's current financial situation was summarised. The VC explained the changes required to secure financial sustainability sharing the time frame for the voluntary severance process and key resources available to support colleagues in making important decisions.
- .2 A Q&A session followed the presentation and included consideration of:
  - Careful stewarding of University assets (such as the Research Park) to maximise return to the University both in the short and long-term
  - Commercialisation of research
  - TNE opportunities
  - Consultancy / CPD / Executive training (and how to reduce the constraints academics face to enable colleagues to engage in this activity)
  - Emeritus/Emerita Professorship (and how staff taking VS can apply for an Emeritus Professorship which will be decided according to the standard process and criteria)
  - Optimising the curriculum to make it more efficient to deliver
- .3 Senators were encouraged by the Chair to consider how they, as leaders and representatives of the academic body, can help to establish a sense of agency in how the University combats this challenge. Senators could usefully engage in conversations with colleagues on the following issues:
  - Ways to generate and create different income streams
  - Improve cost recovery in research grant applications
  - Workable options for improving the efficiency of teaching (reducing the cost whilst capitalising on beneficial and new ways of delivery)

### 5 CLOSING ITEMS

## 23/042 AOB

.1 None.

## 23/043 Dates of next Senate meetings 2023/24

.1 Wednesday 24<sup>th</sup> April 2024 Tuesday 25<sup>th</sup> June 2024